Bolivian Health System Strengthening Program FORTALESSA – UNICEF Bolivia



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ACRONYMS

AEIPI Integrated Care of Childhood Prevalent Diseases

ALS Local Health Agents
AO Assistant Objective

ASIS Health Situation Analysis Rooms

AT Technical Support AWP Annual Work Plan

CAI Information Analysis Committees
CDC Competencies Development Center
CCMC Continuous Quality Improvement Cycles

CONE Obstetric and Neonatal Care

CLS Social Health Council
CSM Municipal Social Council

DELIVER Drugs Logistic and Inputs Project

DILOS

HACT

Harmonized Cash Transfers

HCI

Health Care Improvement

HCP

Healthy Community Project

HPME Bleeding during the First Half of Pregnancy

HR Human Resources

FIM Institutional Municipal Pharmacies

FORTALESSA Program to Strengthen the Bolivian Health System FONETWORKS Program to Strengthen Health Networks (Belgian TC)

FP Family Planning

IMCI Integrated Management of Childhood Illness
MCHIP Maternal and Child Health Integrated Program

NNAC National Clinical Care Standards

OR Operating Rules

PAI Expanded Program of Immunization PAHO Pan-American Health Organization

SAFCI Intercultural, Community and Family Health

SALMI System of Administration and Logistic of Medicines

SEDES Departmental Health Service

SIAL System of Information, Administration and Logistic

SIGMA Administrative Integrated System of Management and

Upgrading

SNIS National Health Information System SNUS National Unique Supplies Systems SSR Sexual and Reproductive Health

SUS Unified Health System

TB Tuberculosis UN United Nations

UNICEF United Nations Children's Fund

USAID United States Agency for International Development VIPFE Vice-Ministry of Public Investment and Foreign Funds

WHO World Health Organization

Section I. SUMMARY

This is the Quarterly report of the FORTALESSA UNICEF project corresponding to the period comprised between January and March 2013, a Project which, in close coordination with other partners and counterparts (MSD, SEDES, NETWORKS and Municipalities), implemented health-related activities under tutelage and institutional leadership in the departments of La Paz and Chuquisaca.

Major advances in terms of results were framed within the strengthening of the SUS-SAFCI subsystems and service quality improvement.

Main results achieved during the second guarter of the 2013 term:

- 86% of health staff implementing Clinical Nut IMCI and Neonatal IMCI at health establishments.
- Updated regulation for the handling (care) of serious acute malnutrition at level II and III hospitals.
- Availability of a neonatal stabilizing and transportation Guide.
- Implementation of massive fast monitoring activities and multi-programmatic campaigns (vaccination and distribution of micronutrients)
- 100% of Health networks supervised by SEDES multidisciplinary team.

In the analysis of OP/PMP indicators broken down by intervention municipality, it appear an increase in third dose pentavalent coverage in children less than 1 year old in Chuquisaca when La Paz still maintain low coverage. This situation result in the outbreak of pertussis in both departments and at national level.

This quarter (Q2) has served to plan for intervention priorities and identify risk areas of greatest inequality in access to health services. This was formulated in an implementation plan that will go into effect in April 2013.

Main challenges for the third quarter of the 2013 term:

- Reduction of gaps in vaccination coverages and administration of micronutrients.
- Strengthening of monitoring and evaluation system in intervention networks.
- Promotion of use of information to determine intervention priorities.
- Incorporation of the OP/PMP indicator to the SNIS.

Section II. INTRODUCTION

In this report, firstly we'll show the advances made and results achieved product of the activities implemented by counterparts; afterwards, we'll analyze the quarterly results of the project's OP/PMP indicators; finally, priority work lines for next quarter (Q3) will be planned for.

Activities reported in this quarterly report correspond to activities executed by counterparts with the technical support (UNICEF's health experts and Consultants) and financial support of UNICEF (transferences to counterpart as per AOP).

It is also important to emphasize reported activities in which the project was exclusively involved in. Actions or support given to activities reported by other partners of the FORTALESSA program are not reported as quarter's activities.

Activities executed during this quarter correspond to: Strengthening of participative management and Operating Systems at all Health System levels (IR1) and Increased Access to and Quality Improvement of Intercultural Health Care (IR2).

Section III. ACTIVITIES PERFORMED AND RESULTS ACHIEVED

IR I Strengthening of participative management and Operating Systems at all Health System levels (Participative Management and Leadership).

Strengthening of the SEDES capacity to apply specific regulations for planning, follow up and monitoring processes and administrative, financial and legal management. (IR1.2; P2).

The following are the activities developed during this period:

Organization of a workshop to review and prepare the reformulation of the planning of the FORTALESSA 2013 Project under the leadership of La Paz SEDES' Planning Unit and the participation of 40 SEDES technicians, 6 management teams of health networks Coordinators and a number of different partners of the FORTALESSA Project who reviewed the 2013 AOPs of the six La Paz SEDES networks in consensual and coordinated fashion.

Monitoring of financial execution and financial reports of three health networks part of the Chuquisaca SEDES (Monteagudo Network, Tarabuco Network and Padilla Network), activity that took place under the leadership of 2 SEDES administrative officers. Through this activity, the network team reviewed 6 accountability reports per network and recovered three from each network, verifying concordance between the activity described in the AOP and the event performed, and compliance with all administrative regulations, in addition to leaving recommendations for pending accountability reports.

This supervision enabled the improvement of the administrative skills of the network's heath care staff.

In Chuquisaca, instruments for technical and administrative reports and the communication strategy for the application of the SAFCI at departmental level were socialized.

40 SEDES officers and the 6 Network teams received training to develop technical and administrative reports of the activities performed at their Network, based on the internal regulation concerning the use of cooperation funds and the guide for the development of Technical Reports (cf. Consulting products reported the previous Q1 2013 quarter). The approval of these 2 instruments by the operating staff of health networks will serve in the standardization of information concerning reported activities and will facilitate administrative and financial flows between health care providers and the SEDES.

An evaluation of the implementation of the guide to develop technical reports is scheduled for the Tarabuco Network at the end of May 2013. This evaluation will serve to validate the guide at operating level and advocate for its ministerial approval.

Indicators:

- o 6 teams of network coordinators of La Paz (100%) with AOPs reformulated and annual action plans available.
- 3 of 6 accountability reports reviewed and delivered to the SEDES per Network, following appropriate administrative procedures, 50% compliance.
- 40 health care officers of the SEDES, Networks and Municipalities trained in the development of technical and administrative reports. (15% of SEDES technicians,

Strengthening of the capacities of the SEDES (IR1.2; P3), Health Networks (IR1.3; P2) to analyze and use information for decision making purposes.

In Chuquisaca, an Information Analysis Committee (CAI in Spanish) was set up at each one of the 7 health networks. These reunions included the participation of 364 officers and community representatives from 29 municipalities of the 7 networks, enabling the analysis of all (100%) indicators for the 2012 term, the evaluation of compliance with management commitments (212 indicators) and compliance with the Networks' budget execution; in addition to the development of municipal action plans, with commitments for the 2013 term.

Based on this preliminary work and that of the Chuquisaca departmental CAI,100% of indicators for the 2012 term, consolidated by network, were presented and analyzed, evaluating compliance with the commitments for the term (21 indicators) and the SEDES' budget execution; in addition to the approval of action plans per network with commitments for the 2013 term.

Indicators:

- 100 % of all prioritized indicators were analyzed by the SEDES, Networks and municipalities for decision making purposes, enabling the development of action plans in Chuquisaca
- o 100% of all networks with CAIs set up in Chuquisaca
- 1 SEDES CAI set up in Chuquisaca
- 7 teams (100%) of network coordinators of the Chuquisaca SEDES with annual action plans, including commitments assumed to improve prioritized indicators product of the their analysis during the 2012 term.

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IR II Increased Access to and Quality Improvement of Intercultural Health Care.

Strengthening of the MSD for the implementation of the regulation and guides for integrated care in SAFCI (IR2.1, P1).

With UNICEF's technical assistance the final review of the Manual for the care (handling) of severe malnutrition, in coordinated fashion with its co-authors and the MSD's *Unit of Health Services and Quality Networks* was performed. Currently an updated regulation is available for the care (handling) of acute grave malnutrition at level II and III hospitals.

With the Chapters of the *Pediatric Society of La Paz and Chuquisaca*, the National PAI and the *National Vaccinations Committee*, the National Action Plan was developed and validated for the control of pertussis outbreaks, and the clinical care protocol to mitigate lethality in pertussis cases affecting newborns.

Indicators:

- o Grave malnutrition care regulation approved at national level
- National action plan against Pertussis Outbreak approved
- o Pertussis Clinical care protocol approved

Development of the SEDES' capacities to improve the clinical and intercultural competencies of health care providers (IR2.2)

Both SEDES have developed multiple activities for the supervision and organization of health networks to make progress in results:

Indicators:

- Regulations concerning the care of children less than 5 years old (Clinical Nut IMCI and Clinical Neonatal IMCI) implemented in 24 municipalities part of the La Paz SEDES and 28 municipalities part of the Chuquisaca SEDES).
- Third dose pentavalent coverage in children less than 1 year old: 74% in Chuquisaca,
 46% in La Paz.
- o Iron supplement coverage in children from 6 months to 2 years old: 92% in Chuquisaca, 133% in La Paz.
- Vitamin A first dose coverage in children less than 1 year old: 67% in Chuquisaca, 24% in La Paz

Skills of the Chuquisaca and La Paz SEDES increased to disseminate and implement national regulations and guides, including house calls by health and community staff. (IR2.2; P.1)

The Guide for neonatal stabilizing and transportation was developed and validated at La Paz. This validation was performed by 5 neonatologists of La Paz hospitals and the first levels of the La Paz SEDES.

Indicator:

A regulation is available to improve neonatal reference from I and II levels

At the health networks of La Paz, a number of workshops enabled the training of more than 192 health professionals in the handling of an interactive training CD for CLINICAL NUT IMCI AND CLINICAL NEONATAL IMCI.

> Indicators:

- o Network 3: 24 participants: 7 doctors, 3 registered nurses, 14 nurse assistants.
- Network 5: 55 participants: 12 doctors, 6 registered nurses, 36 nurse assistants, 1 registered nutritionist.
- Network 8: 55 participants: 22 doctors, 3 registered nurses, 30 nurse assistants.
 Network 15: 27 participants: 8 doctors, 5 registered nurses, 14 nurse assistants.
- Network Los Andes El Alto: 31 participants: 15 doctors, 7 registered nurses, 9 nurse assistants.
- o 86% of health staff implementing the Clinical Nut IMCI and Neonatal IMCI at health establishments.

In Chuquisaca and La Paz, basic neonatal reanimation courses were given within the framework of the attention continuum and the CMCC. 31 facilitators in Chuquisaca and 20 doctors of health facilities part of the Los Andes Network in collaboration with MCHIP/JHPIEGO received training.

Indicators:

- The department of Chuquisaca has 31 neonatal reanimation facilitators and local training plans developed.
- o The department of La Paz has 20 (33%) health members of the staff of the Los Andes Network trained in continuous quality improvement cycles in neonatal health care.

In La Paz and Chuquisaca, 46 heath care people from second level hospitals were trained in neonatal stabilizing and transportation.

Indicator:

o 16 health care people from the Copacabana hospital, 15 health care people from the Coroico hospital and 15 health care people from the Tarabuco hospital received training in neonatal stabilizing and transportation for newborn reference (a total of 46 health care people trained in neonatal stabilizing and transportation).

In Chuquisaca and La Paz, maternal and infant health care coverages were improved due to the implementation of fast monitoring activities and multi-programmatic campaigns (vaccination and distribution of micronutrients). These activities were implemented by multidisciplinary teams of health establishments who planned visits to 100% of the communities part of their area of influence in coordination with community authorities. Health care actions concerning growth and development control, vaccination, supplementation through micronutrients, attention of childhood prevalent illnesses, childbirth, postpartum and newborn control, dental care, symptomatic respiratory detection, meeting with communities, etc. were performed.

The objective of these actions outside the confines of health establishments permits increasing vaccination coverages resulting in a reduction of immune-preventable diseases and chronic malnutrition in targeted age groups.

Indicators:

- 11 Chuquisaca municipalities with optimum vaccination and micronutrients coverages (exceeding 90%), according to the fast monitoring performed (municipalities of Presto, Icla and Mojocoya representing 15% of all communities)
- 28 Chuquisaca municipalities (100%) undertook multi-programmatic vaccination campaigns with the following results: 82 % third dose pentavalent coverage; 125% of children between 6 months and 1 year old with complete iron dose; 80% of children between 2 and 5 years old with complete iron dose.
- 40 communities and 20 health establishments in La Paz with vaccination and micronutrients coverages increased by 10% (71% of Network 5 municipalities; 83% of Network 8 municipalities and 100% of health establishments part of the Andes del Alto Network)

Improvement of SEDES supervision systems that insure compliance with national regulations and guides concerning community and intercultural family health. (IR2.2; P.2)

In La Paz, a multidisciplinary team made up of 6 SEDES technicians from Planning, Quality and SNIS Units made a number of supervision visits to health establishments of the La Paz networks to verify compliance with infant and neonatal health care regulations.

Indicators:

- Los Andes El Alto Network: 20 health establishments supervised (100%)
- Network 5 Los Andes Manco Kapac, 6 municipalities and close to 60% of health establishments supervised.
- Network 8 North and South Yungas, 6 municipalities and over 60% of health institutions supervised.

In parallel, the integrated supervision instrument was validated by the technical staff of the La Paz SEDES of health networks 14, 15 and 3.

In Chuquisaca, 21 SEDES officers organized in 7 teams, 3 per network, supervised Network coordinators, statistics, FIM home base and quality managers, supervision aimed at compliance with infant and neonatal health care regulations.

Indicators:

- 7 Network coordinators supervised (Infant health and other programs' indicators, monitored).
- o 7 network coordinator action plans developed and under execution.

Increase in SEDES skills to implement and supervise the DOTS (IR2.2; P.4)

At the La Paz SEDES, the monitoring of the implementation of continuous quality improvement cycles in tuberculosis care was performed at health establishments of health networks. Departmental TB officers supervised: 5 Network 3 municipalities; 6 Network 5 municipalities; 4

Network 14 municipalities and 6 Network 15 municipalities. They evaluated the DOTS strategy and the implementation of continuous quality improvement cycles in tuberculosis care.

Indicators:

- o 80% of health establishments improved quality of sputum sample.
- 80% of municipalities have implemented good sample model and red seal strategies.
- o 75% of health establishments monitored implement DOTS boxes.

In Chuquisaca, 3 TB departmental program technicians implemented 7 training workshops concerning regulations and sample taking techniques for TB at 7 network coordinators.

Indicator:

 100% of the health staff of the 7 network coordinators of Chuquisaca trained in TB technical regulations.

Improvement of the capacities of health networks to supervise integral quality service provision within SAFCI's framework (IR2.3).

During this last quarter, health networks have strengthened their capacities related to the supervision and support of the certification process of heath establishments.

Improvement of supervision systems for the application of regulations and clinical performance standards in selected networks (IR2.3; P.1).

In Chuquisaca, 21 networks' officers (Network Coordinator, Statistics, Epidemiological Surveillance Head) organized in 7 teams, three per network, supervised the leadership team of 29 municipalities. At each municipality they supervised the Head doctor, Head nurse, Pharmacy manager, Hospital director. 116 officers were supervised and this supervision was focused on compliance with infant and neonatal health care regulations.

Indicator:

• 29 municipal headships (100%) supervised and with action plans for infant health programs and other programs.

Improvement of the capacity of health centers in the application of regulations, attention and response to local needs guides (IR2.4)

Both departments devoted their work to improving the capacity of health (care) providers during this last quarter through performance monitoring and training sessions.

Health (care) providers trained to provide infant-maternal, reproductive and TB quality health care services based on standards (IR 2.4, P.5)

In La Paz and Chuquisaca, training workshops were set up for health care staff with emphasis on infant health within the framework of the attention continuum (including basic neonatal reanimation).

In the same fashion, training workshops concerning TB (clinical, epidemiological and lab) were set up for the health care staff of both departments.

Indicators:

- 215 officers of 7 Chuquisaca networks (110 doctors, 90 nurses and 15 auxiliary nurses) trained in infant health care regulations within the framework of the attention continuum.
- 16 health care providers from the Hospital Copacabana trained in infant health care regulations within the framework of the attention continuum.
- 225 officers of health services (130 men and 95 women. 98 doctors, 105 nurses and 22 auxiliary nurses)

IR III Rural population not receiving proper care empowered to search for culturally appropriate health care (Promotion and Social participation)

No activities related to IR3 have been executed since the second quarter of 2013.

Section IV. INDICATOR ANALYSIS

The information source for maternal-infant health indicators is the *National System of Health Information* (SNIS). As of this report's date, the National System has not provided consolidated information for the months of January, February or March, which is the reason why we base our quarterly coverage analysis on information available at the departmental SNIS' level. This analysis should be seen as a projection and interpretation of data still being consolidated

Indicator tables broken down by Municipalities of the Department of La Paz

					Н	EAL	ТН	AN	D N	UTR	ITI	ON	СО	VE	RAG	E Q	1 20	13 L	A PA	XZ Ja	n to	Ma	rch	201	3				
	Coverage 3rd Pentavalent < 1 year				Newbox	Newborns receiving essential care			Children 6m < 2y complete doses of iron			oses of	Children 2 years to younger than 5 with complete doses of iron			Children < than I year with a 2nd sole doses of Vit. A			Children 1 to < than 5 years with a 2nd sole doses of Vit. A				Assisted diarrheas in < than 5 years	Children of 6 months minor than 2 years who receive complementa ry food Nutribebe.	Chronic ma	alnutrition in mi years of age	inors than 2		
La Paz Municipalities	Populatio n < than 1 year yearly anu al	Populatio n < than I year quarterly	Number of children with 3rd Penta Q2	%	Expected births	Expected births Quart	No of RN alive from births in service with essential care.	%	Children 6m to < than 2 years Yearly	Children 6m to < 2 years Quarterl y	Children 6m < 2 years with complete doses of Iron	%	Childre n 2 to < than 5 years Yearly	Childre n 2 to < than 5 years Quarter ly	Childre n 2 to < 5 years with comple te doses of Iron.	%	Populatio n < than I year yearly	Populatio n < than I year quarterly	Populatio n < than I year with sole doses of Vit. A.	%	Children 1 to < than 5 years Yearly	Children 1 to < than 5 years Quarterl y	Children 1 to < of 5 years with a 2nd sole doses of Vitamin A.	%	No. of cases	No. of cases	Children < than 2 registered	Children with chronic DNT	%
Batallas	462				438	110	14	13%	485	121	129	106%	1433	358	145	40%	462	116		53%	1894	474	95	20%	75	0	473	101	21%
Cairoma	331	83			271	68	13	19%	348	87	103	119%	987	247	64	26%	331	83	48	58%	1357	339	50	15%	104	355	330	102	31%
Cajuata	196	49			135	34	18	53%	206	51	65	126%	582	146	39	27%	196	49		43%	804	201	24	12%	173	0	194	12	6%
Chulumani	429				353	88	32	36%	450	113	73	65%	1228	307	43	14%	429		58		1759	440	36	8%	168	0	414	20	5%
Colquiri	584	146			410	102	13	13%	613	153	117	76%	1736	434	86	20%	584	146	91	62%	2394	599	118	20%	116	0	580	72	12%
Copecabana	322	_			326	81	13	16%	338	85	98 98	116%	1007	252	140 75	56%	322	81	32		1320	330	80	24%	42	0	330 294	34	10%
Coripata	301 345					75 77	19		316	79	98	124%	873 1001	218	75 88	34%	301 345	75 86	_	62%		309	76 76	25%	87	0	294 338	38	13%
Coroico	140	35			307	33	43	56% 24%	362 147	91 37	34	102%	444	250 111	58	35% 52%	140	35		57% 54%	1415 574	354	43	30%	99	83	145	22	10% 15%
Escoma Humanata	122				116	29		10%	128	37	21	66%	387	97	17	18%	140	33	12	39%	500	125	38	30%	13	155	127	53	42%
Ichoca	217	54			144	36	3	10%	228	57	32	56%	646	161	19	12%	217	54	11	20%	890	222	16	7%	24	144	216	32	15%
Inquisivi	495		_		349	87	3	7%	520	130	65	50%	1472	368	70	12%	495	124	20		2030	507	36	7%	65	236	492	30	15%
Inguisivi	299				235	59	21	36%	314	78	32	41%	855	214	43	20%	299	75	_	24%	1226	306	52	17%	130	1	289	25	96
La Asunta	715	_	_		558	139	74		751	188	256	136%	2051	513	202	39%	715	_	111	62%	2932	733	137	19%	299	572	692	61	9%
Licoma	91			0.5.1	64	16	1	6%	96	24	14	59%	269	67	13	19%	91	_		48%	373	93	7	8%	15	32	90	7	8%
Luribay	222		_		186	47	,	4%	233	58	53	91%	663	166	62	37%	222	56			910	228	65	29%	62	299	221	36	16%
Mala	150		_	19%	114	29	0	0%	158	39	17	43%	448	112	35	31%	150	38	_	24%	615	154	20	13%	17	47	150	40	27%
Mocomoco	307	_	_	48%	275	69	6	9%	322	81	100	124%	973	243	111	46%	307	77	45	59%	1259	315	120	38%	40	455	319	48	15%
Pucarani	712	178	77	43%	671	168	18	11%	748	187	166	89%	2208	552	214	39%	712	178	86	48%	2919	730	153	21%	112	904	729	143	20%
Puerto Acosta	334	84	46	55%	314	78	6	8%	351	88	84	96%	1059	265	76	29%	334	84	47	56%	1369	342	55	16%	31	303	347	47	14%
Puerto Carabuco	398	100	24	24%	387	97	3	3%	418	104	89	85%	1260	315	83	26%	398	100	34	34%	1632	408	90	22%	45	303	413	56	14%
Puerto Pérez	184	46		-	171	43	0	0%	193	48	31	64%	570	143	53	37%	184	46	16	35%	754	189	41	22%	18	181	188	11	6%
Quime	205	51	35	68%	143	36	9	25%	215	54	84	156%	609	152	64	42%	205	51	35	68%	841	210	36	17%	66	172	203	34	17%
San Pedro de Tiquina	140	35	_		124	31	3	10%	147	37	26	71%	437	109	24	22%	140	35		31%	574	144	32	22%	19	115	143	3	2%
Tito Yupanqui	67			447	63	16	- 1	6%	70	18	4	23%	210	53	8	15%	67		-	18%	275	69		16%	3	24	69	2	3%
Yaco	239	60			191	48	- 1	2%	251	63	58	92%	714	179	69	39%	239	60	34	57%	980	245	48	20%	59	299	239	72	30%
Yanacachi	121	30	_	00.1	88	22	2	9%	127	32	29	91%	348	87	26	30%	121	30		63%	496	124	18	15%	82	0	117	8	7%
RED LOS ANDES E	5961	1490		41%	7,365	1841	571	31%	8942	2235	1064	48%	13126	3282	720	22%	5961	1490	504	34%	23,432	5858	630	11%	763	0	4384	669	15%
TOTAL SEDES LPZ	14089	3522	1606	469	14227	3557	903	25%	17476	4369	3034	69%	37597	9399	2647	28%	14089	3522	1478	42%	56757	14189	2203	16%	2748	4680	12526	1811	14%

Indicator tables broken down by Municipalities of the Department of Chuquisaca.

| Children Care | Specimen | Children | Capture | Children | Capture | Captu

HEALTH AND NUTRITION COVERAGE Q1 2013 CHUQUISACA Jan to March 2013

1. Third dose pentavalent vaccine coverage in children less than 1 year old:

The department of Chuquisaca reported an increase in third dose pentavalent coverage in children less than 1 year old, projected for the quarter to be of 8 points (74% Q1 2013; 82% Q2 2013). This percentage increase at departmental level is the result of the execution of vaccination campaigns in prioritized municipalities, complementing fast coverage monitoring activities that allow us to prioritize vaccination actions in municipalities with smaller coverages. Currently there are only 2 out of 29 municipalities (7%) showing coverages under 50%.

In the department of La Paz, third dose pentavalent coverage in children less than 1 year old did not increase (46%). Only 8 (29%) out of 28 municipalities have coverages exceeding 50%. Although there was a 10% increase in coverage in the municipalities of the El Alto Networks, Network 5 and Network 8, resulting from multi-programmatic campaigns, there are still important gaps remaining to comply with an acceptable coverage in the Department (over 85%).

The same as in Chuquisaca, in the department of La Paz, vaccination campaigns should be focused on municipalities facing critical situations. During the next quarter the following are communities prioritized to influence departmental coverage:

- Escoma
- Humanata
- Ichoca
- Inquisivi
- Malla
- Puerto Carabuco

Tito Yupanqui

Unfortunately, it is important to point out that the report of low pentavalent vaccination coverages during the last quarter now is resulting in the outbreak of pertussis in both departments and at national level.

2. Coverage of newborns receiving basic care:

As explained in our last report (Q1 2013), this indicator is reported as a function of the number of alive newborns cared for by health care staff in an institution or at home. Although FORTALESSA/UNICEF trained health staff in basic neonatal care and strengthened the monitoring of neonatal health indicators through the implementation of continuous quality improvement cycles, this is still not reflected in the indicator of the selected program. In the department of Chuquisaca, coverage for newborns receiving basic care is around 50%. In La Paz, coverage continuous to be low, around 25%. The program's OP/PMP indicator does not exist as such in the SNIS. The SNIS source selected to feed the program's indicator also does not reflect activities developed for the FORTALESSA/UNICEF project. Unless this indicator (newborns receiving basic care) is included in the SNIS it won't be possible to reflect the results achieved by the project related to the care of the newborn. Given these reasons, FORTALESSA/UNICEF will propose the report of this OP/PMP indicator by all partners directly implicated in the improvement of delivery care by health care staff coverage (MCHIP, HCP).

3. Iron delivery coverage for children between 6 months and 2 years old:

In Chuquisaca, a strong increase in full iron dose coverage can be observed in children from 6 months to 2 years old, compared to Q1. In this department, coverage increased by more than 30 percentage points (92% in Q1 and 124% in Q2), as a result of integrated campaigns and fast monitoring of distribution of micronutrients implemented during February and March 2013.

On the contrary, there is a considerable drop in coverage in La Paz (133% in Q1 and 69% in Q2). Although multi-programmatic campaigns were implemented in the Los Andes Networks, Network 5 and Network 8, we still haven't witness their effects. This could reflect poor coordination between the La Paz SEDES vaccination and nutrition sectors during these campaigns. Similarly, it could indicate system errors in the reporting of this indicator from base information to the SNIS.

4. Coverage of 2nd dose of Vitamin A in children between 1 and 4 years old:

With respect to this indicator, in Chuquisaca as well as in La Paz, it reflects the effect of multiprogrammatic campaigns resulting in an increase in coverage in children less than 1 year old with second dose of vitamin A (67% in Q1 and 78% in Q2), while in a different age group (from 1 year to 5 years old) there is no increase in coverage; on the contrary, both departments show a decrease in second dose coverage of vitamin A in this age group during the last quarter. This results in the inadequate planning of campaigns to reach pre-school age children, and the lack of monitoring of these children by health care staff.

5. Treatment of diarrhea in children less than 5 years old:

The information reported in both departments is varied. In Chuquisaca, for the quarter, 21,157 diarrhea cases in children less than 5 years old were treated. Nevertheless, only 2,748 cases were reported in La Paz. The difference could be due to the fact that Chuquisaca reports the number of

diarrhea cases, while La Paz reports the number of children less than 5 years old treated for diarrhea, without including the number of child diarrhea episodes. In both cases, the number reported does not significantly vary with respect to the previous quarter.

Section V. PENDING CHALLENGES

Regularization of the contractual situation of the FORTALESSA/UNICEF project

UNICEF and USAID Bolivia work in collaboration to reach an agreement concerning the new agreement for the FORTALESSA program. Dated April 3, UNICEF sent the Final Revised Application to the Cooperative Agreement Officer in Lima.

Planning of 2013 activities with counterparts

Based on the new agreement and the revised results framework, as quickly as possible, programmatic planning processes and budget registration for the 2013 term will start with counterparts and the AOTR.

Reduction of gaps in vaccination and micronutrients coverages.

Multi-programmatic campaigns will be intensified in prioritized areas, and coordination will be strengthened between vaccination and nutrition sectors in departmental and also in municipal counterparts.

Section VI. ANNEXES

RESULT FRAMEWORK

MSD			FORTALESSA - UNICEF			
LPZ SEDES CHQ SEDES			Quarterly Operating Plan Q2 2013 Report			
	f participative management and operating syste	ms at all levels of the Health System (Participative	Management and Leadership)			
Immediate Results/Project Results	Project Results	Activities executed	Effect	Indicators and target met		
IR1.1 Strengthening of the MSD capacity to plan and allocate resources	P1. Improvement of the MSD capacity to report and disseminate the SAFCI policy, its activities and responsibilities					
	P1. Improvement of the capacity of the SEDES to inform networks about the SAFCI policy, its activities and responsibilities					
		Workshop for the reformulation of the FORTALESSA Project and 2013 planning, La Pas ZSEDS Date and place: February 27 and 28, Coroico Participants: 40 and Pa	Review and update of the La Paz SEDES 2013 AOP in coordination with each partner of the FORTALESSA Program.	6 teams of La Paz network coordinators (100%) with updated AOPS and annual action plans.		
IR 1.2: Strengthening of the SEDES capacity to plan in equitable and efficient fashion, handling and allocating human and financial resources for integrated programs.	P.2 . Strengthening of the SEDES' capacity to apply specific rules for planning, follow up and monitoring processes and administrative, financial and legal management.	In Chuquisaca, monitoring of financial execution and accountability date and place: Monteagudo Network (Huacaya) February 7 and 8; Tarabuco (Presto) Network and Padilia (Alcaiá) Network from February 6 to 8, 2013. Participants: 2 administrative officers reviewed 6 accountability reports and verified the administrative aspects of the organization of the event.	Appropriate administrative procedures in the accountability reports of activities performed in the Padilla, Monteagudo and Tarabuco Networks (CAIs). Reviewed and delivered to the SEDES 3 records of 6 disbursements performed.	3 accountability reports reviewed and delivered to the SEDES per Network/ between 6 disbursements made to the networks, meaning 50%.		
		Workshop for the socialization of technical and administrative reports and of the departmental communication strategy. Date and place: March 1, 2013, Sucre. Participants: 40 Officers of the SEDES, networks and municipalities.	Staff trained to process technical and administrative reports, validation of the departmental communication strategy with the Networks. Application of guides for the development of technical reports and administrative processes.	40 health officers of the SEDES, networks and municipalities trained in the elaboration of technical and administrative reports, 20 men and 20 women (15% of the SEDES, 100% of Networks and 100% of municipalities)		
	P.3 Increment of the institutional capacities of the SEDES to analyze and use information in decision making.	In Chuquisaca, Departmental Information Analysis Committee Date and place: February 27 and 28, 2013 Participants: 125 participants among officers and community representatives of the 29 municipalities and the SEDES, 67 men and 58 women.	Information of the 2012 Term analyzed, including management commitments and the SEDES' budget execution Development of action plans with commitments for 2013	7 Chuquisaca network coordinator teams (100%) with AOPs reformulated and with annual action plans including commitments based on analysis. 100% of prioritized indicators analyzed at departmental level for decision making		
	P.1 Improvement of the network's capacity to report to the CSM and DIOS about the SAFCI policy, its activities and responsibilities			№ of members of the CSM and DILOS trained in SAFCI policy broken down by gender		
IR 1.3 Strengthening of the networks' capacities to support municipalities, CSM and DILOS to plan, budget and comanage health services	P.2 Improvement of the capacities of the networks to support municipalities, CSM and DILOS in the use of data for decision making and receive feedback to improve the Information System	Information Analysis Committees of 7 health networks in Chuguisaca. Date and place: February 5 to 22 at the seven networks: Suice, Presto, Padilla, Sopachuy, Huacaya, Camargo and Surima. Participant: 364 Officers and community representatives of the 29 municipalities of the seven networks, 194 men and 170 women.	Information of the 2012 Term analyzed, including management commitments and the SEDES' budget execution Development of action plans with commitments for 2013	it 100% of prioritized indictors analyzed per Networks for decision making		
	P.3 Increment in the capacities of Network Coordinators to support municipalities and the CSMS in planning and budgeting processes.			№ of network coordinators trained in planning and budget allocation		
I R 1.4 Improvement of the capacities of the DILOS and the CSM to guarantee	P.1.Improvement of the capacities of municipalities, CSMS and DILOS in the use of data for decision making and to provide feedback to improve information systems			№ of CAI at municipal level analyzing gender indicators and participating in social control		
that planning and the management of heath services are equitable, effective and efficient	P.2.Increment in the capacities of DILOS and CSMS in the development of plans and budgets.			Nº of members of the CSM and DILOS trained in planning and budget allocation broken down by gender		

MSD LPZ SEDES CHQ SEDES IR2. Increased Ac	FORTALESSA - UNICEF Quarterly Operating Plan Q2 2013 Report ess to and Quality Improvement of Intercultural Health Care										
Immediate Results/Project Results	Project Results	Activities executed	Effects	Indicators							
	P1. Strengthening of the MSD in the implementation of the regulation and guide for integrated attention (maternal-infant, family	Final review of the Guide for the care of acute grave malnutrition (review by coauthors of the manual and the USSC of the NSD) February 2013		2 new regulations related to integrated attenti within the logical framework of the SARZI policy							
IR2.1 Improvement of the Technical	planning, adolescents, sex and reproductive health, TSB)m within the SAFCL, including home visits by health and community staff	In La Paz and Chuquisaca, development and validation of the action plan to control the outbreak of coqueluche (including write up of document, validation with Chapters of the Pediatric Society of La Paz and Chuquisaca and the National PAI)	An official action plan is available to respond to the <i>coqueluche</i> outbreak in Bolivia, based on work performed by the Chapters of	implemented (maternal-infant, family planning, sex and reproductive health, infectious diseases)							
Programs of the MSD within the	P.2.Strengthening of the MSD technical capacities to implement integrated and functional health care networks (maternal and neonatal health) at all attention levels (health services up to the community).			№ of heath staff trained in guide for the organization of integrated health networks with focus on maternal-infant health							

P.3.Innovative strategies formulated to increase access to proven and effective maternal-infant health interventions, sexual and reproductive health, TB, including family planning, increase or update of infrastructure with cultural adaptation, mobile teams, home wists by heath staff, maternal homes, telemedicine, etc.

P.4. Strengthening of the capacities of the MSD to implement a monitoring and supervision system that insures compliance with national level regulations including integrated and intercultural quality services. $N^{\!\scriptscriptstyle O}$ of municipalities implementing innovative strategies for hard to reach populations / $N^{\!\scriptscriptstyle O}$ of mobile brigades implemented in municipalities

Nº of supervision instruments implemented in intervention area

		Workshops to train how to handle the Interactive CD CLINICAL NUT INCL AND NECNATIAL CLINICAL in Health Networks of Is Pazuary and March 2013, Networks 3, 5, 8, 15, Los Andes Participant: 192 health professionals Onteworks 24 participants: 7 doctors, 3 registered nurses, 14 nurse assistants. O Network 5.2 Sparticipants: 12 doctors, 6 registered nurses, 36 nurse assistants, 1 registered nurses, 36 nurse assistants, 1 registered nurses, 30 nurse assistants, 1 registered nurses, 30 nurse assistants, 1 registered nurses, 14 nurse assistants. Network 15: 27 participants: 8 doctors, 3 registered nurses, 14 nurse assistants, o Network 15: 27 participants: 43 doctors, 7 registered nurses, 9 nurse assistants.	Participation of 24 of 28 municipalities where the project is implementing activities Increment in the application of CLINICAL NUT IMIC in reference and counter reference cases. Socialization of health professionals of a self-training process in CLINICAL NUT IMICI and NEONATAL IMICI. Deadline between 3 and 4 months to continue with the self-training process.	2 regulations for the care of children less than 5 years old (CLINICAL NAT IMCI and NEONATAL IMCI) implemented in La Paz.		
		Date and place: March 4 to 28 Participants: Teams of brigades of the Networks of Los Andes El Alto, Network 5 Manco Kapac and Network 8 North and South Yungas	Communities or neighborhoods of 5 municipalities in each network (Networks 5 and 8) and the 20 health establishments of El Alto have been prioritized to receive home visits. Coverage expansion (PAI and nutrition) for children with difficulties accessing health services.	N° of home visits made per network and health establishment. N° of vaccinations and n° of application of micronutrients through home visits		
	P.1 Increment of the capacities of the SEDES to disseminate and implement national regulations and guides, including home visit by heath and community staff	In Chuquisaca, Basic Neonatal Reanimation Course within the framework of the attention continuum for facilitators. Date and place: March 4-6, 2013, Sucre Participants: 31 doctors facilitators of the 7 networks of Chuquis	The department of Chuquisaca has 31 neonatal reanimation facilitators and local training plans developed.	31 facilitators trained in neonatal reanimation, 10men and 21 women.		
		In La Paz and Chuguiszac, training in reonatal stabilizing and transportation Date and place : February 18-19, 2013, Copacabana; march 24-26, 20123, Tarabuco; 16 health staff from the Corpacbana hospital; 15 health staff from the Coroico hospital; 15 health staff from the Tarabuco hospital.	Health staff of the hospitals of Copacabana, Coroico and Tarabuco trained in newborn reference.	n° of newborns references according to regulations in trained networks		
		Training in continuous quality improvement cycles in neonatal health Date and place : February 25, 2013, Los Andes de El Alto Network Participants: 20 doctors of health establishments of the Los Andes Network Collaboration: Technical neonatal health assistance for MCHP/PHPICO.	Health staff of the Los Andes network trained in continuous quality improvement cycles in neonatal health	% of compliance with standards of continuous quality improvement cycles in neonatal health at trained hospitals.		
I R 2.2 Development of the capacities of the SEDES to improve clinical and intercultura competencies of		In Chuquisaca, fast monitoring of vaccination coverages. Date and place: March 12-17, municipalities of Ida, Presto and Mojocoya. Participants: 4 PAI officers.	No children were found to vaccinate outside the age group in the communities of municipalities visited. No cases suspected of immune-preventive diseases were found	0 (cero) cases suspected of inmunopreventive diseases in 11 communities of the municipalities of Presto, Icla and Mojocoya.		
health care providers		In Chuquisaca, multi-programmatic vaccination campaigns in 7 networks. Date and place: From March 1 to March 31. Participants: network health staff	Increase in vaccination and micronutrients distribution coverages.	82 % coverage of third pentavalent dose 124 % of children form 6 months to 1 year with full iron dose 80 % of children from 2 to 5 years old with full iron dose		
		Write up and validation of Guide for neonatal stabilizing and transportation (validation with 5 neonatologists at La paz hospitals, level I and la Paz SEDES validation) January 2013	A regulation is available to improver neonatal reference from the I and II levels	% of neonatal reference following the regulation		
	P.2 Improvement of supervision systems that	Supervision by the SEDES of health establishments of the health Networks of La Paz in compliance with infant health regulations. Date and place: March 4-28 Los Andes El Alto Network 20 health establishments Los Andes Selvork 4 Hanco Kapac, 6 municipalities and close to 60% of health establishments Network 8, North and South Yungas, 6 municipalities and over 60% health establishments Participants. 6 SEDES technicians of Planning, Quality and SNUS units.	Health establishments monitored in their compliance with regulations	60 % of health establishments of the Los Andes Networks 5 and 8 supervised complying with regulations.		
	ensure compliance with national regulations and guides of family, community and intercultural health at SEDES level	Validation of the integrated supervision instrument by the La Paz technical staff in health networks 14, 15 and 3 Date and place: March 25 to 28 Participants. Two teams composed by 6 SEDES technicians and two leaders	Validation of the SEDES integrated supervision instrument for health networks	% of health networks applying the validated supervision instrument		
		SEDES training supervisions of Chuquiscar's network coordinators in infant and neonatal health Date and place: march 7 to 31. Participants: 21 SEDES officers in 7 teams, 3 per network, network coordinators, statistics, head of FMI and quality managers were supervised	7 network coordinators supervised in infant health and other programs Development of action plans	100 % of network coordinators supervised		
	P.3 Improvement of reference-counter reference system			% of Networks with reference-count reference system		
	P.4 Increment in the capacities of the SEDES to	Monitoring of the implementation of continuous quality improvement cycles in T8 in La Paz. Date and place : February and March 2013 at Networks 3,5,14 and 15 Participants: T8 Head in Networks: 5 municipalities of Network 3; 6 municipalities of Network 5; 4 municipalities of Network 14; 6 municipalities of Network 15	DOTS strategy evaluated. Implementation of continuous quality improvement cycles in TB evaluated. S0% of establishments improve the quality of the sputum sample. 80% of municipalities have implemented good sample and real seal strategies. 73% of health establishments monitored implement DOTS boxes.			
	implement and supervise DOTS.	In Chuquisaca, 7 training workshops in TB regulations and techniques for network coordinators. Date and place: February 20 to March 30. Headships of 7 networks. Participants: 3 technicians of TB program (Information of participants is found in the description of the network's activity).	Staff increased its skills to develop a TB program	In Chuquisaca: 100 % of training workshops organized had the technical regulatory support of the SEDES.		

		In Chuquisaca, training supervisions by networks of		
IR 2.3 Improvement of the capacities of health networks o supervise integrated quality service provision within the SARCI's	P.I. Improvement of supervision systems based on the application of regulations, standards and clinical performance in selected networks	in challessed, admis gapter valors by revorts or unnicipal headships in infant and neonatal health. Date and place: March 6 to 29. Partidipants: 21 healthor of fires, 3 per network. Supervisors are: Network coordinator, statistics, Head of epidemiological surveillance; supervise a lading team for 29 municipalities; in each municipality they supervise the head doctor, head nurse, head of pharmacy, hospital director. A total of 116 officers.		100 % of municipal headships supervised complying with regulations. 116 officers supervised.
framework	P.2 Increment in the number of certified health establishments			% of health establishments certified per network
	P.4 Famility planning and post-abortion services integrated with the obstetric and neonatal assistance in networks			% of second and third level establishments that have FP and post abortion service integrated to obstetric and neonatal attention
	P.1 Health establishments have sufficient equipment and infrastructure to implement family, community intercultural health services as result of the allocation of municipal funds			% of health establishments that have infrastructure and equipment according to the SAFCI policy and ensuring maternal-infant and TB attention
	P.2 Improve in the availability of basic medicines, vaccines, contraceptives and supplies.			% of health establishments that have basic medicines, contraceptives and supplies
	P.3 Increase in client satisfaction			% of beneficiaries satisfied with health services
	P.4 Increase in the number of reference-counter reference performed			% of health establishments correctly executing ref and counterref processes
IR 2.4 Improvement in the capacity of health centers in	P.5 Health care providers trained in quality health	7 training workshops for health staff on the TB program at 7 heath networks. Date and place: February 20 to march 30. 7 networks' headships. Participants: 225 officers if heath services of the 7nnetworks, 130 men and 95 women, 98 doctors, 105 nurses and 22 auxiliary nurses.		225 officers of the 7 networks applying with more solvency the TB program regulations; 130 men and 95 women. 98 doctors, 105 nurses and 22 auxiliary nurses.
the application of regulations, attention and response guides to local needs	services concerning maternal-infant health, reproductive health and TB based on standards	Training workshops in infant health within the framework of the attention continuum (including basic neonatal rearimation). Date and place: February 20 to March 30. headships of 7 networks. Participants: 215 officers of health services of three 7 networks; 110 doctors, 90 nurses and 15 audilary nurses.	215 officers of the 7 networks applying with more solvency newborn care and children less than five years old regulations; 100 men and 105 women	215 officers of the 7 networks applying with more solvency NB attention regulations and for children less than 5 years old, 110 men and 105 women. 110 doctors, 90 nurses and 15 auxiliary nurses.
		I training workshop in infant health within the framework of the attention continuum (including basic neonatal reanimation). Date and place: February 18-19, 2013 - Copacabana Participants:16 health care providers of the Copacabana hospital		16 hospital staff trained in neonatal reanimation
	P.6 Innovative strategies developed and implemented to reach adolescents with information on health, reproductive health, intercultural and appropriate for their age			N° of young people trained in sexual and reproductive health broken down by gender (n° of instructors trained in sexual and reproductive health broken down by gender

Performance Data: FORTALESSA/UNICE

N°				USG F	iscal Year Tar	gets				
PMP/O P	PMP/OP INDICATORS	Source	Periodicity		FY13	Q1	Q2	Q3	Q4	OBS
	PMP. Percentage of children less than 12			Target	83%	83%	83%	83%	83%	3,741 children less than 1 year old vaccinated with
	months old vaccinated with third pentavalent dose	SNIS	Quarterly	Current	72%	69%	74%	0%	0%	third pentavalent dose (Source SNIS: data updated as of January 7, 2013, corresponding to Oct. and Nov. 2012, with 95% coverage).
	PMP. Number of newborns receiving basic care through programs supported by the US	SNIS	Quarterly	Target	19,250	5,250	5,250	5,250	3,500	- Target as a function of 58.074% of deliveries expected in 2012.
	government			Current	7,359	3,776	3,583			- Source, SNIS: Newborns related to deliveries in health care services.
	OP. Number of children less than 12 months			Target	27,000	7,364	7,364	7,363	4,909	- Target as a function of 85.124% of children less than 1 year old for 2012.
	old receiving third pentavalent (DPT +HB +Hib) dose from USG supported programs.	SNIS	Quarterly	Current	11,355	5,513	5,842			 Source, SNIS: Total number of children with 3rd pentavalent dose (data updated as of January 7, 2013, corresponding to Oct. and Nov. 2012, with 95% coverage).
20	OP. Number of children with diarrhea treated in programs supported by USAID	SNIS	Quarterly	Target	80,000	21,818	21,818	21,818	14,546	- Target calculated based on 51.078 % of children less than 5 years old for 2012. - Source, SNIS: Acute diarrhea cases in children less than 5 years old (date updated as of January 7, 2013, corresponding to Oct. and Nov. 2012, with 95% coverage). - Source, SNIS: Acute diarrhea cases in children
				Current	26,679	17,124	9,555			less than 5 years old (data updated as of January 7, 2013, corresponding to Oct. and Nov. 2012, with 95% coverage)
23	OP. Number of children less than 5 years old reached by nutrifion programs supported by the	SNIS	Quarterly	Target	112,500	30,682	30,682	30,682	20,454	- Target calculated based on 71,8285 % of the population less than five years old for 2012 Source, SNIS: Iron for children less than 5 years old (data updated as of January 7, 2013, corresponding to Oct. and Nov. 2012. with 95% - Source, SNIS: Iron for children less than 5 years
	US government			Current	49,892	21,257	28,635			old (data updated as of January 7, 2013, corresponding to Oct. and Nov. 2012, with 95% coverage)
15	OP. Percentage of new lung TB with BAAR (+) cases notified	PNCT Registry	Quarterly		N/A					
26	PMP. Number of people trained in activities based on rights	Project Registry	Quarterly	Target Current	N/A					
28	PMP. Number of people treated at health care services for violence related complications	SNIS	Quarterly	Target Current						
29	PMP. Percentage of people referred because of gender based violence to receive legal and	Project Registry	Annual	Target Current	LB LB					
15	OP. Percentage of new lung TB with positive	Registry	Annual	Target	0%					
1	baciloscopy cases that started treatment and PMP. Percentage of demand not met by basic	Registry Home	Every two years	Current Target	LB					
	health care services PMP. Percentage of demand not met by family	Survey	.,,	Current Target	LB LB					
2	planning services	Survey	Every two years	Current	LB					
5	PMP. Percentage of children from 0 to 59 months old (less than 5 years old) that have	Home Survey	Every two years	Target Current	LB LB					
6	PMP. Percentage of children less than 6 months old being breastfed exclusively	Home Survey	Every two years	Target Current	LB LB					
7	PMP. Percentage of children from 0 to 59	Home	Every two years	Target	LB					
11	months old suffering from chronic malnutrition PMP. Percentage of first level health care	Survey Health care	Every two years	Current Target	LB LB					
	providers familiar with appropriate practices for PMP. Percentage of user satisfied with	provider Health care		Current Target	LB LB					
12	services received in first and second level	provider	ovider Every two years		LB LB					
24	OP. Percentage of children less than 59 months old who had had diarrhea during the previous	Home Survey	Every two years	Target Current	LB					
PROJE	CT INDICATORS	Source	Periodicity	Target/Curr	FY13	Q1	Q2	Q3	Q4	OBS
				ent	2	2	2	2	2	- Target calculated based on the number of
1	Number of SEDES furnishing firmely information.	Registries	Quarterly	Target	2	2	0	0	0	municipalities within the project's intervention area. - Current data is the average of the four Quarters
										- Target calculated based on 60% of Health care
2	% of health care centers supervised during the past 3 months.	Registries	Quarterly	Target Current	60%	21.00%	68.00%	0.00%	0.00%	Posts and Centers (531x 60%). - Current data is the average of the four Quarters
3	% of services that have met with the community at least once during the past 3	Registries	Annual	Target	50%	50.00%	N/A	N/A	N/A	- Target calculated based on 50% of Health care Posts and Centers (531x 50%).
	months.	Ivegisires	Allina	Current	50%	50.00%	N/A	N/A		- Current data is the average of the four Quarters
	Number of people trained (broken down by sex			Target F Target M	9,558 6,372	2,389 1,593	2,390 1,593	2,390 1,593	2,389 1,593	- Target calculated based on 15 people per health establishment of 50% establishments; relation F 6, M 4.
4	and age).	Registries	Quarterly	Current F	2,489	1424	1065	0	0	
				Current M	1,790	927	863	0	0	
5	Number of best practices implemented.	Registries	Annual	Target						
6	Number of studies performed to report about	Registries	Annual	Current Target						
-	policies and/or application.	. Aguil 100		Current	200	E-1	-	-	E	- Target calculated based on at least one
7	Number of mobile clinics/mobile brigades/mobile tents.	Registries	Quarterly	Target Current	228 93	57 44	57 49	0	57 0	brigade/campaign per municipality
8	Number of people cared for at these mobile installations.	Registries	Quarterly	Target	12,687	3,171	3,172	3,172	3,172	- Target calculated based on 40% of children less than one year old vaccinated outside the service
	Number of out West of a 4 1 4			Current	6,649	2,910	3,739	0	0	
9	Number of activities started with young people	Registries	Annual	Target Current						
10	Number of communication strategies developed.	Registries	Annual	Target Current						
11	Information quality > 95% (Quality assessment	Registries	Annual	Target						
$\overline{}$	per >95%)	l	L	Current						

FORTALESSA/UNICEF

"Active care during the third phase of childbirth"

The first minutes last a lifetime



This baby was just born, they still haven't chosen a name for her; nevertheless, she already has many other advantages that will last throughout the rest of her life. The umbilical cord joining her with her mother was clamped only after it stopped palpitating providing the girl with extra iron reserves. She's very awake lying on her mother Marta's bosom. They will remain like that for approximately one hour when breastfeeding will start, which will help placental expulsion and will decrease the chances of mother's bleeding, providing the baby with defenses and the best nutrients for her growth and physical and intellectual development. This period of time will also stimulate in timely fashion the baby forging a very close bond between them.

In order for all of this to be possible, the health care staff that looked after Marta and her baby was trained, monitored and equipped. They work assiduously to comply with attention protocols based on evidence and rigorous management of specialized documents to control the timeliness and quality of each intervention.

This way of coming into the world will leave and indelible mark in the life of the girl, having positive repercussions for her physical and emotional health and more opportunities for her full development. It was made possible because the hospital where the girl was born takes part of the FORTALESSA Program, which implies the strengthening of staff skills and the continuous improvement of care quality. These interventions not only save lives, but improve the way children are born, endowing them with, during the first few minutes after their birth, advantages that will accompany them for the remainder of their lives.

